Hospital		City / Town	County	Teaching Status [1]	ching Status [1] Fiscal Year End		Number of Months Data	
Lawrence General Hospital		Lawrence	Essex	Nonteaching	09 / 30	6		
Financial Performance Indicators	FY02	FY03	FY04	FY05	FY06 Q2	MA Industry Median FY06 Q2	NorthEast US Median FY04 [2]	
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss) Total Surplus (Loss)	1.04% -0.10% 0.94% \$857,000 \$1,101,000	0.44% 1.25% \$1,013,000	1.09% 0.57% (\$668,000)	0.90% -1.31% (\$2,979,000)	4.30% 0.51% 4.80% \$3,071,000 \$3,433,000	1.29% 2.61% 	not available	
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	1.64 58.59 43.21			63.75	2.16 59.17 42.12	41.32	49.17	
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	72.42%	68.64%	75.69%	3.76 6.59% 61.04%	  66.53%	  39.96%	3.11 16.38% 47.45%	
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$50,666,000 \$8,672,000 \$113,855,000	\$9,624,000	\$10,526,000	\$12,736,000	\$60,697,000 \$12,853,000 \$68,511,541		  	

## FY06 Q2 Filing based on hospital's UNAUDITED internal financial statements.

Data Sources: FY02 - FY06 Q2 data drawn from DHCFP quarterly and annual filings.
CAVEATS: FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-FY05 annual data is reconciled to Audited Financial Statements for most hospitals. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

## These statements are unaudited and subject to change.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
- [2] NE US Median data from The "2006 Almanac of Hospital Financial & Óperating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
- Blank values indicate a facility with no current long term debt in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
- Blank values indicate a facility with no long term debt net of current portion in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
- 51 Net Patient Service Revenue includes Premium Revenue.